Phase II – Wave 1 Team Update

Alice Gustafson said Wave 1 work teams are being populated. Once populated, the charters and team membership will be posted to the website. Focusing on e-mail/calendaring consolidation, she said the goal is to push toward one system. It’s an ambitious goal, but if you’re not driving toward one system, where do you draw the line, she asked. She said the project is scoped in recognition of work that has been done in advance. A one-pager with goal statements for Wave 1 projects was distributed. JoBeth Dudley said it is heartening that we may be closing in on a solution in the area of e-mail/calendaring.

Phase II – Wave 2 Discussion

Scott Friedman of Huron reviewed criteria for selecting Wave 1 projects and prioritization criteria for Wave 2. Wave 1 criteria included quick wins, minimal change management impact, and financial impact. For Wave 2, the Steering Committee established evaluation criteria including aggressiveness of goals, significant financial impact, and the breadth and magnitude of stakeholder impact.

With IT governance already approved for Phase II, the Steering Committee is suggesting it be the focus for Wave 2, and that IT funding be added as well. Scott posed a series of questions related to IT funding and said the Advisory Committee needs to be engaged in whether these are the right questions and do they meet the criteria for Wave 2. Questions include:

- What changes in funding would be required if central IT services were provided to campus on a marginal cost basis?
- How would these funding changes impact the way services are provided?
- Would changes to service provision create opportunities for efficiencies in IT organizational structures?
- What other efficiencies could be created within the administration of IT by changing the funding structures?
Kim Moreland said she thought the Steering Committee already had approved IT funding as part of Wave 2. Brad Barham said it has been approved but there needs to be discussion on how to frame the issue. Alice and Scott agreed to bring a project plan for IT governance and funding for review at the January 5 meeting. In a discussion about possible Wave 2 tactical projects, including auxiliaries, Kim said it might be useful to have more of the new leadership in Business Services on board before we move forward with some of these issues. Julie Underwood suggested smaller projects be allowed to move forward with less formality and review of the Advisory Board, as had been discussed at a previous meeting. Alan Fish said if Wave 1 focuses on a series of smaller projects and Wave 2 focuses on one “gigantic” project, we need to begin thinking about Wave 3 and the potential for another series of smaller projects. The Steering Committee will meet December 21 to review the progress of Wave 1 teams and discuss and approve Wave 2 projects.

NEXT MEETING WILL BE:
10 a.m. Thursday, January 5, 2012  Room 260 Bascom